

Making Security Work

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Reality Check

- Attack, Attack, Attack
- What Can We Do?
- What Should We Do?
- We Are Failing...



No Simple Answers

- No Single Question
- Multiple Problems / Multiple Solutions
- Treating The Symptoms...
The Sticking Plaster



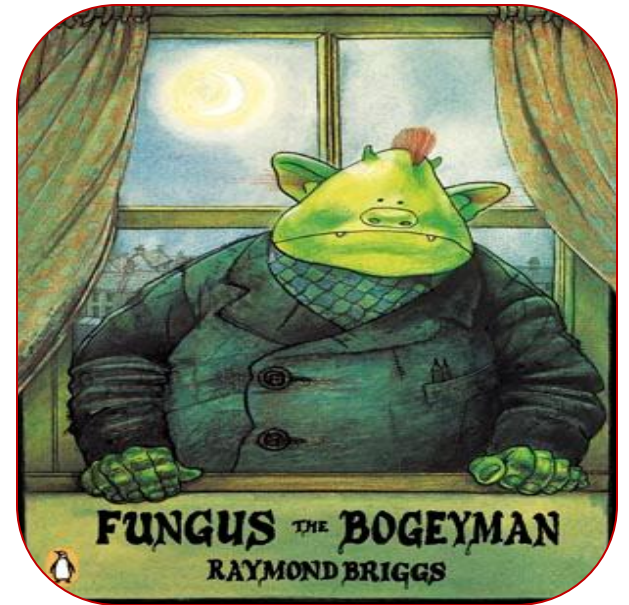
Failure Factors

- Slow/Confused Response
- Underestimated “Them”
- Overestimated “Us”
- Management Issues
- Once They’re On, You’re Gone!



Perspective

- Safety Seems Real
- Security Often Surreal
- Threats
- Responses
- Formalized Approach



Why Isn't It Working?

- Procedure, Not Action Based
- Security Failings
- Asymmetric Threat
- Repel Inspectors, Not Boarders!



Compliance Culture

- Paper Matters
- Perception v Reality
- Testing Times
- Plans Exposed
- Responses Inadequate



Impotent



Defenceless



Recognition

- Djibouti Code of Conduct
- New York Protocol
- Admission of ISPS Failure
- Progressive Advice
- Reinvigorating Effect



Code Of Conduct

- Improve Communications
- Enhance Capabilities
- Arrest, Detention and Prosecution
- Maritime Situational Awareness



Best Management Practice

- Learn
- Plan
- Self Protection Measures
- Operations
- “What if” ...



Security Health Check

- Wider View
- Complacency
- Unconscious to Security
- Action or Inaction
- Aims?



Risk Assessment

- Remove The Vulnerable
- Re-assess Transits
- Look At Manning
- Look At Training
- Take A Fresh Look



Security Barriers

- “Barriers” Exist
- Internal Security Threats
- Understood and Managed
- Positive New Habits



Break Through

- “Language” Barriers
- Cultural Aspects of Security
- Meshing Security & Crew
- Empowerment and Support
- Resources



Fundamental Problems

- Widespread Disdain
- Overwork
- Fatigue
- Hostility
- Risk v Reward
- Role of Seafarers



Fear and Loathing

- Major Problems
- Apathy and Indifference
- “It Won’t Happen To Me”
- Overconfidence



Management Problems

- Roles and Responsibilities
- Poisoned Chalice
- Capacity and Workload
- The Philosophy
- Interpretation and Emphasis



Planning Problems

- ISM Code Lessons
- Plans That Bind You
- Tough Demands
- Good Theories
- Bad Practice



Planning Problems

- Security Levels
- SSP's Unworkable
- Manage SSP Demands
- Hours of Work
- Fatigue



Facing The Problems

- Manning Levels
- Training
- Awareness
- Vigilance
- Team Ethics



Making Security Work

- Resources
- Time
- Money
- Effort
- Imagination



Understanding

- ISPS the Starting Point
- Takes Commitment
- Effective Management
- Appreciation
- Common Sense...



Facing Reality

- Determined Attackers...
- **W**rong Place
- **W**rong Time
- **W**rong Type



Failure

- “Danica White”
- Small, Slow, Vulnerable
- Lacked Awareness
- Low Vigilance
- Small Crew



Success

- “Golina”
- Small, Slow, Vulnerable
- Situational Awareness
- Vigilant
- Crew Numbers



Self Protection

- Make It Hard
- Work Together
- Realistic Assessment
- Address Weaknesses
- Get Clever



Only Do So Much

- True Security
- Complete Reliance
- Pressure
- Match Our Response



Realistic Security

- **A**void
- **E**vade
- **D**eter
- **D**elay



Thank You

Any Questions?

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